

What is a Franchise?

California Corporation Code Section 31005. (a) "Franchise" means a contract or agreement, either expressed or implied, whether oral or written, between two or more persons by which:

- (1) A franchise is granted the right to engage in the business of offering, selling or distributing goods or services under a marketing plan or system prescribed in substantial party by a franchisor; and
- (2) The operation of the franchisee's business pursuant to such plan or system is substantially associated with the franchisor's trademark, service mark, trade name, logotype, advertising or other commercial symbol designating the franchisor or its affiliate; and
- (3) The franchisee is required to pay, directly, or indirectly, a franchise fee.

Basic Franchise Terms

Franchisor: A person or company that grants the rights to the franchisee to use their brand and services.

Franchisee: The person or company that is given the right to do business under the franchisor's brand.

Franchise Disclosure Documents: ("FDD") The legal document franchisor provides to the prospective franchisee regarding the franchise opportunity. The FDD contains may disclosures, franchise agreement and numerous exhibits.

Franchise Fee: The initial fee paid by the franchisee to the franchisor, usually upon execution of the franchise agreement. The franchise fee is used to offset the franchisor's costs in marketing the franchise and providing training to the franchisee.

Royalty Fee: In most cases is a percentage of the gross sales paid by the franchisee to the franchisor on a monthly basis. It can also be a fixed dollar amount.

Trademark: A federally registered trademark, logo or tag line with the United States Patent and Trademark Office.

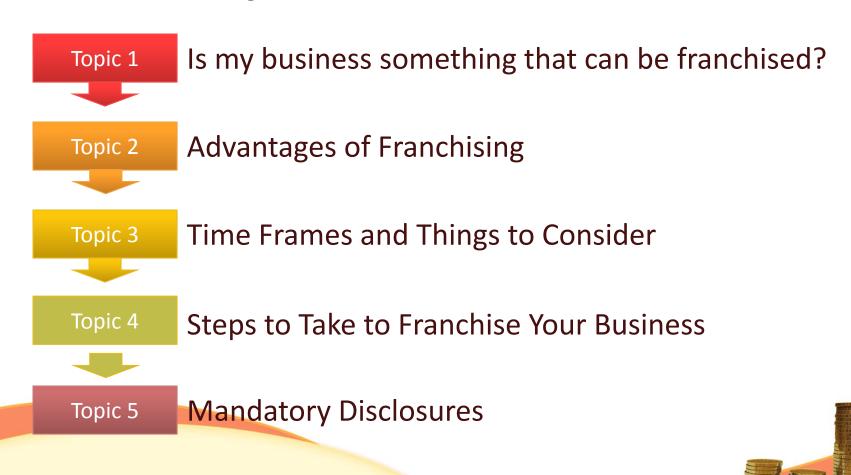
Master Franchisee: A franchise relationship granted for the development of a specified area, which allows the master franchisee to sub-franchise to other franchisees within the specified territory.

Area Franchise: An agreement between the franchisor and franchisee which grants the franchisee the right to develop a set number of franchise locations in a specified area over a specific time period.

Discovery Day: A face-to-face meeting between the franchisor and prospective franchisee at the franchisor's corporation headquarters. This includes meetings with the franchisor's team and tour of existing franchisees.



What Steps You Need to Take to Successfully Franchise Your Business



Is my BUSINESS something that can be Franchised?

Have I validated the model?

- Have I worked out all the Procedural Bugs?
- Is the Business Profitable?
- Have I developed all possible Revenue Streams?
- If you require a store front, do I have **Trade Dress** completed?
- Is this something I can **Teach** others to do?
- Have I determined the Start-up Costs a prospective franchise will need to open a location?
- Do I have a Trademark?
- Can the business model succeed in
 Other Areas of the county
- Return on Investment
- Market trends and conditions
- Strength of Management





Advantages of Franchising

Growing your business with other people's money

- Raising capital to expand your business is time consuming and will dilute your percentage of ownership
- Limits your need to investment capital
- Maintain control
- Franchisees are owners. They have a vested interest in the success
- Potential to expand more rapidly
- Ability to generate revenue from multiple sources
- Return on investment
- Limited contingent liability
- Reduced role in day-to-day operations
- Reduced vicarious liability
- Advertising
- Brand building
- Highly motivated management





Franchise Process - Overview

TIME FRAME – One to two years from initial decision to franchise.

THINGS TO CONSIDER:

- What rights will be granted and what rights will be reserved by franchisor?
- What geographic limitations if any will be imposed?
- What types of agreement should I prepare?
- What assistance will franchisor provide?
- What types of control will franchisor exercise?
- How much should you charge for royalty payments?
- Should you charge a minimum royalty?
- What is the term of the franchise agreement?
- How will franchisor protect its system?
- Who will be authorized suppliers?



Steps to Franchise your BUSINESS

- TRADEMARK File a trademark with the United States Patent and Trademark
 Office ("USPTO"). Trademark process takes 8 to 12 months
 (You can sell franchises with a pending trademark)
- FRANCHISE DISCLOSURE DOCUMENTS Draft a Franchise Disclosure Document, which includes the franchise agreement, schedules and exhibits. The FDD is format for disclosing franchisor information to prospective franchisees. The intent of the FDD is to protect the public by providing information about the franchisor and the company.
- AUDITED FINANCIAL STATEMENTS
- ADVERTISING AND MARKETING
- FRANCHISE SALES TRAINING
- **OPERATING MANUAL** Preparation of an operations manual which includes how to operate the franchise, training, required forms. This is a proprietary product of the franchisor and considered by most franchisors as a trade secret.
- STATE REGISTRATION Some states require you to register the FDD, some are non-registration states and some are filing states, which only require a fee to be paid.

FRANCHISE REGISTRATION STATES

These States require registration and approval of Franchise Documents prior to selling in the State or from the state.

| State | Office of Oversight | Fee |
|------------|---|-------|
| California | Department of Business Oversight | \$675 |
| Hawaii | Commissioner of Securities Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance | \$125 |
| Illinois | Office of Attorney General Franchise Division | \$500 |
| Indiana | Office of Secretary of State Franchise Division | \$500 |
| Maryland | Office of Attorney General Division of Securities | \$500 |
| Michigan | Consumer Protection Division Franchise Section | \$250 |
| Minnesota | Minnesota Department of Commerce | \$400 |

| State | Office of Oversight | Fee |
|--------------|--|-------|
| North Dakota | Office of Securities Commission Franchise Division | \$250 |
| New York | State Department of Law Franchise & Securities Division | \$750 |
| Rhode Island | Franchise Office Division of Securities | \$500 |
| South Dakota | Department of Revenue and Regulation Division of Securities | \$250 |
| Virginia | State Corporation Commission Division of Securities & Retail Franchising | \$500 |
| Washington | The Department of Financial \$600 Institutions Securities Division | |
| Wisconsin | Department of Financial Institutions Division of Securities | \$400 |

NON-REGISTRATION STATES

These States do not require filing or registration to be able to sell Franchises in the State. They only require that the Franchisor follow Fair Trade Commission ("FTC") Trade Regulation Guidelines.

| Alabama | Kansas | New Mexico |
|----------------------|---------------|---------------|
| Alaska | Kansas | Ohio |
| Arizona | Louisiana | Oklahoma |
| Arkansas | Massachusetts | Oregon |
| Colorado | Mississippi | Pennsylvania |
| Delaware | Missouri | Tennessee |
| District of Columbia | Montana | Vermont |
| Georgia | Nevada | West Virginia |
| Idaho | New Hampshire | Wyoming |
| | New Jersey | |

Franchisor is required to issue the Franchise Disclosure Document required by the FTC, 14 days prior to accepting any money or commitment from a potential franchisee.

FILING STATES

A Filing State is one that requires the Franchisor to file and pay a fee, but does not require the Franchisor to submit documents and seek approval to sell Franchises, like a registration State.

| Connecticut | \$400 |
|----------------|--------|
| Florida | \$100 |
| Kentucky | No Fee |
| Maine | \$25 |
| Nebraska | \$100 |
| North Carolina | \$250 |
| South Carolina | \$100 |
| Texas | \$25 |
| Utah | \$100 |

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MANDATORY DISCLOSURES

FRANCHISE DISCLOSURE DOCUMENT EACH FDD HAS 23 SEPARATE CATEGORIES

| 1) The Franchisor, | Its Predecessors |
|--------------------|------------------|
| & Affiliates | |

- 2) Business Experience
- 3) Litigation
- 4) Bankruptcy
- 5) Initial Franchise Fee
- 6) Other Fees
- 7) Initial Investment
- 8) Restrictions on Sources of Products

9) Franchisee's Obligations

- 10) Financing
- 11) Franchisor's Obligations
- 12) Territory
- 13) Trademarks
- 14) Patents, Copyrights, & Proprietary Information
- 15) Obligation to Participate in the Actua Operation of the Franchised Business

- 16) Restrictions of What Franchisee May Sell
- 17) Renewal, Termination, Transfer, and Dispute Resolutio
- 18) Public Figures
- 19) Earnings Claims
- 20) List of Franchise Outlets
- 21) Financial Statements
- 22) Contracts
- 23) Receipt